STUDENT GUILD OF CURTIN UNIVERSITY

REMUNERATION TRIBUNAL

NOTICE OF DECISION

The following is the decision of the Remuneration Tribunal made on the 8th of August 2023 in accordance with *Student Guild (Tribunal) Regulations 2018*

Preamble

The Remuneration Tribunal has met in order to determine the remuneration of Officers of the Guild for the period of the 55th Guild Council.

The members of the Remuneration Tribunal were:

- Chair of the Remuneration Tribunal (appointed by Guild Council) Mr Dylan Botica, President (Chair).
- Staff member appointed by the Managing Director Ms Maryanne Shaddick, Manager Student Engagement.
- Curtin University staff member appointed by the Vice Chancellor Ms Linda Adnyana, Director – Student Life and Community

Timeline

The Chair of the Remuneration Tribunal was appointed by Guild Council on the 23 of March 2023 via resolution GC#14/23. Subsequently, the Guild Council approved a special inquiry to run concurrently with the annual inquiry to consider the potential changes driven by the then Proposed *Amending Regulation No.1 – 2023.*

The Chair directed an inquiry be commenced and, on the 26 of March 2023 gave notice to the members of the Guild Council, Representation Board, all Officers, the Managing Director and the Vice Chancellor of the inquiry and advised them that they have fourteen (14) days to provide a submission to the Remuneration Tribunal relating to its inquiry.

Submissions were received from the following:

- David Luketina, Managing Director
- Jasmyne Tweed, Secretary
- Mitchell Craig, Postgraduate Student Committee President

To inform the inquiry, the Chair also circulated a survey to all Officers to assess the consideration of the Tribunal per R(T)18.8.

The response rate from all Officers was: **44%** The response rate from all Remunerated Officers (excluding Kalgoorlie) was: **80%** The response rate from all Kalgoorlie Branch Officers was: **14%**

Submissions

The submission of the Managing Director reported:

The current financial situation of the Guild is uncertain due to the 2023 budget yet to be finalised. The remuneration of Officers is funded from SSAF fees, and a Grant provided by Curtin. In the past, SSAF fees have generally increase by around 1.65% each year while the Guild grant is not indexed. Curtin is not expecting any material increase in SSAF fees from 2023 to 2024.

Based on 2023 performance to date, the Guild is on track to make an accounting loss of around \$200k.

Officers Remuneration Determination No.1 2023 – Page 1

Any increases in remuneration to office bearers will require funds to be directed from elsewhere and need to be carefully considered. The funding available for the remuneration of officers is therefore limited and likely to be the same as for the 2023 year.

The Managing Director made various suggestions for primarily minor changes to clauses. The majority of these have been actioned with amendment by the Tribunal.

The Secretary's submission recommended a reduction to the hours of Vice President – Education and Vice President – Activities with the establishment of the Vice President – Sustainability and Welfare role. She did not believe this would affect the Secretary's workload and did not comment on the impacts to any other Officer.

The Secretary recommended that Department Officers should become Semester Remunerated Officers similar to the Kalgoorlie Branch Officers. A reduction of Faculty Representatives to 7.5 hours per week could also achieve necessary savings.

The Postgraduate Student Committee President discussed high workloads in their role. He recommended increasing the hours of their role from 9 to 12 hours per week. Increasing hours for Executive Officers and providing remuneration to other members of the PSC. He discussed his increased workloads arising from committee work and recommended additional remuneration for officers undertaking this work. He also stated that greater flexibility for additional remuneration for support officers is needed.

Following the distribution of the Draft, an objection regarding Fair Work considerations and minor typographical matters was lodged by the Managing Director. An objection regarding the semester remuneration of the Queer Officer was lodged by the Queer Officer. The Tribunal has noted and incorporated this feedback into this final determination.

Considerations

The Tribunal considered the following factors and necessary amendments to prior determinations.

The Student Guild is in a financially challenging environment and while increases to the *Student Services and Amenities Fee* (SSAF) funds are projected to occur following the introduction of a levy on international students this will not occur until 2025.

The Student Guild's commercial operations are no longer generating funding to be directed for charitable usage providing student services.

The Student Guild is fundamentally a student union, and its core business is representation. The Tribunal acknowledged that student representatives are consistently extremely committed and that the needs and aspirations of the Guild consistently require more student representative time than the Guild can afford to pay.

Officer roles in the Guild all have a significant voluntary component and should not be considered a form of employment (unless otherwise required by law), and all representatives have been expected to contribute time above and beyond their roles.

Remuneration is provided in order to incentivise Officers to complete key and important tasks.

Remuneration should be skewed toward those with key responsibilities to provide representation to the University or for the day-to-day operation of the Guild.

The University needs to be more realistic about its expectations given the representatives' available time. The Chair of the Tribunal will communicate this to key University staff.

Officers Remuneration Determination No.1 2023 – Page 2

The Tribunal Determined:

- The *Hospitality Industry (General) Award* was considered an appropriate benchmark to continue to align with in setting the rates of pay.
- The introduction of an additional level of remuneration at Level 1 of the Award along with moving Department Officers to Semester Remuneration would mitigate some increased costs.
- The decision was made with the effects of *Amending Regulation No.1 2023* considered when setting definitions, hours, and approvals.
- The total Executive Officer hours to be completed each week will increase with the introduction of the Vice President Sustainability and Welfare. The impact of the new role means a reduction was made to other Vice President's hours. The Tribunal accepted that the Secretary's workload was unlikely to be materially affected by the amendments.
- Budget savings will need to be found elsewhere to account for the increased remuneration expenses as a result of the new Vice President role. The Tribunal notes that funding has been allocated to allow for short-term engagement of staff or officers and that there may be reduced need with an overall increase in Executive hours.
- Handover periods were balanced with the new Vice President role. Handover pay will be paid as a lump sum payment except for the Secretary who will have an adjustment to their hours of contribution for three weeks.
- Time Off in Lieu (TOIL) was reduced back to being capped at 2 weeks accrual with a maximum of one week able to be taken consecutively. The Tribunal recommends further detail of approval considerations be prescribed in policy.
- Key Performance Indicators (KPIs) are amended to broaden events/campaign requirements definition. The Executive Officers work from campus requirement is now given a distinct section and included in the KPI table.
- Minimum hours required before being paid for acting in a role was increased from 7.5 hours to 15 hours.
- The Secretary was reverted to being the approver for the President's leave, timesheets, KPIs and other matters with appeals retained with the Chair of the Guild Council to reflect the organisational hierarchy and the Secretary as the only other person directly accountable to Guild Council.
- Amendments were made to be less prescriptive in the paperwork necessary for remuneration to align with the introduction of MYOB
- Where undertakings and/or minor amendments are required to this decision, they must first be attempted to be obtained by the Tribunal and where not possible should be reported to the President for accountability purposes.
- General amendments to previous decisions have been made to improve conciseness/concision and readability by prospective Officers or otherwise to ensure compliance with the Statute Book.
- Payments made to the Chair of Tribunal(s) are to be at the discretion of the President and come from the Strategic Funds.

Part 1 – Preliminary

1. Context

This is the Officers Remuneration Determination No.1 of 2023

2. Commencement

This determination comes into effect on 1 December 2023.

3. Context

- (1) The Tribunal is established by Part 4 the *Student Guild (Tribunal) Regulations 2018* to determine the remuneration of Officers of the Guild.
- (2) The Tribunal has determined all matters required under the Regulations.
- (3) In accordance with Clause 20(2)(a) of the Regulations no provision is made for termination or redundancy payment.
- (4) In accordance with Clause 20(2)(b) of the Schedule under the *Public Sector CSA Agreement 2022* the remuneration at Level 2.1 is \$70,432 per annum. No remuneration in this decision exceeds this amount.
- (5) The Tribunal has considered all matters required under clause 20(1) of the Regulations.

4. Terms Used

For the purposes of this determination, unless the contrary intention appears:

Executive Officer means Officers appearing as Executive Officers in the *Student Guild* (*Council Council) Regulations 2018.*

Guild means the Student Guild of Curtin University established by Section 44 of the Act.

Guild Council means the governing authority of the Guild established by Section 8 of *Statute No.4-Student Guild.*

Leave refers to leave including annual leave, personal leave, compassionate leave, leave without pay and all other forms of leave.

Leave of Absence means the specific approved absence from a attendance of meetings of a body of the Guild for a period of time approved by that body in accordance with the Regulations and Standing Orders.

the Tribunal means the Remuneration Tribunal.

this Determination means the Officers Remuneration Determination No.1 of 2023

Vice Presidents means the Vice President – Education, Vice President – Activities and Vice President – Sustainability and Welfare.

Week/fortnight shall start and finish at times consistent with the time periods that are used as a basis to remunerate employees of the Guild.

Part 2 – Officers

5. Officers to receive Remuneration

The following officers shall receive Remuneration:

- (a) The President;
- (b) The Vice Presidents;
- (c) The Secretary;
- (d) The Faculty Representatives;
- (e) The International Students Committee President;
- (f) The Postgraduate Students Committee President;
- (g) The Queer Officer;
- (h) The Women's Officer;
- (i) The Indigenous Officer;
- (j) The Accessibility Officer;
- (k) Kalgoorlie Branch President;
- (I) Kalgoorlie Branch Vice President Education;
- (m) Kalgoorlie Branch Vice President Activities;
- (n) Kalgoorlie Branch Secretary; and
- (o) The members appointed under 1.2(1)(d) of the Constitution of the Finance and Risk Committee.

6. Officers to not receive Remuneration

The following officers shall not receive Remuneration:

(a) Any other Officer.

Part 3 – Remuneration

7. Levels of Payment

The following table outlines levels of payment for each Officer receiving fortnightly remuneration.

Level	Hourly	<i>Weekly</i> (Full Time)	<i>Annual</i> (Full Time)	Description
Level 4	\$ 26.18	\$ 981.75	\$ 51 051	Chief Executive Officer
Level 3	\$ 24.87	\$ 932.63	\$ 48 497	Other Executive Officers
Level 2	\$ 24.08	\$ 903.00	\$ 46 956	Role with increased responsibility
Level 1	\$ 23.23	\$ 871.13	\$ 45 299	Standard Rate

Officers Remuneration Determination No.1 2023 – Page 5

8. Levels of Positions

Each position shall be assigned to a level as follows or lump sum honoraria:

Level	Positions Assigned
Level 4	President
Level 3	Vice President – Education, Vice President – Activities, Vice President – Sustainability and Welfare, Secretary
Level 2	Kalgoorlie Branch President, ISC President, PSC President
Level 1	Faculty Representative, Queer Officer, Women's Officer, Indigenous Officer, Accessibility Officer, Kalgoorlie Branch Vice President - Education, Kalgoorlie Branch Vice President - Activities, Kalgoorlie Branch Secretary
Honoraria	The members appointed under 1.2(1)(d) of the Constitution of the Finance and Risk Committee.

9. Fortnightly Remunerated Officers

The following Officers will receive ongoing fortnightly remuneration:

- (a) President
- (b) Secretary
- (c) Vice President Education
- (d) Vice President Activities
- (e) Vice President Sustainability and Welfare
- (f) Faculty Representative
- (g) International Students Committee President
- (h) Postgraduate Students Committee President
- (i) Kalgoorlie Branch President

10. Semester Remunerated Officers

The following Officers will receive fortnightly remuneration for two twenty-week periods. Each period commencing two weeks prior to orientation week each semester; concluding approximately at the end of the central examination period:

- (a) Queer Officer
- (b) Women's Officer
- (c) Indigenous Officer
- (d) Accessibility Officer
- (e) Kalgoorlie Branch Vice President Education
- (f) Kalgoorlie Branch Vice President Activities
- (g) Kalgoorlie Branch Secretary

11. Lump Sum Honoraria

(1) The members appointed under 1.2(1)(d) of the Constitution of the Finance and Risk Committee shall receive an honoraria of \$1000 per annum (pro-rata) provided that they attend 80% of the meetings of the Committee.

12. Hours to be completed

(1) The following officers shall complete the following hours in return for remuneration:

Officer	Hours to be completed each week
President	37.5
Secretary	26
Vice President - Education	22.5
Vice President – Activities	22.5
Vice President – Sustainability and Welfare	22.5
International Students Committee President	9
Postgraduate Students Committee President	9
Faculty Representative	7.5
Queer Officer	7.5
Women's Officer	7.5
Indigenous Officer	7.5
Accessibility Officer	7.5
Kalgoorlie Branch President	7.5
Kalgoorlie Branch Vice President - Education	5
Kalgoorlie Branch Vice President - Activities	5
Kalgoorlie Branch Secretary	5

(2) Subject to approval, office bearers may **reduce** their hours to be completed (pay will be proportionately reduced). Approval will be as follows:

Position	Approval	
President		
Secretary	Guild Council	
Kalgoorlie Branch President		
Other Kalgoorlie Branch Officers	Guild President	
Vice Presidents		
All Other Officers	Executive Committee	

An office bearer who has reduced hours may increase their hours (up to their maximum hours to be completed as per the table in 9(1)) by written notice to and with approval from the Secretary at least 14 days prior to the hours being increased.

- (3) The President may **increase** the hours to be completed (pay will be proportionately increased) of any Officer other than the Secretary in order to:
 - (a) Provide additional support for projects/campaigns
 - (b) Provide support to any of the Executive Officers
 - (c) Undertake additional duties not specifically outlined in their duties per the by-laws
- (4) Any increase in hours of Officers must be subject to funding being available through the specific budget item for this purpose, budget savings from officers' reduced remuneration (whether voluntary reductions of hours, vacancies or leave without pay etc).
- (5) Officers who are provided additional hours but who are not ordinarily remunerated should be remunerated at Level 1.
- (6) No Officers should be remunerated for more than 37.5 hours per week.
- (7) Alterations to the 'hours to be completed' whether via **reductions** or **increases** should be reported to the Guild Council
- (8) An officer appointed to act as a support officer shall be required to meet the typical requirements for remuneration per this determination and deeds for all Officers should cater for the fact that they may be engaged as a 'Support Officer'.

13. Superannuation

All Officers that receive Remuneration shall receive the minimum statutory amount required by law unless exempted by law.

14. Frequency and Method of Payment

- (1) Payments besides lump sum honoraria, shall be paid in line and at the same time as to employees of the Guild.
- (2) Lump sum honoraria payments shall be as authorised by the Managing Director provided that they shall be made when mutually convenient for the members and Guild.

15. Leave

- (1) A pro rata period of four (4) weeks annual leave with pay shall be granted to Executive Officers. Annual leave shall be taken at a mutually convenient time and for a mutually convenient period.
- (2) A pro rata period of two (2) weeks of personal leave shall be granted to Executive Officers. An Executive Officer shall not be entitled to this personal leave unless they produce proof satisfactory to the Guild of the need for personal leave. The Guild may require a medical certificate or statutory declaration.
- (3) An Executive Officer shall be entitled to compassionate, parental leave and other minimum entitlements consistent with the minimum National Employment Standards that would be available to employees.
- (4) Payments to all other Officers are to be considered directors fees and no leave shall be accrued by Officers.
- (5) The Guild President shall establish a procedure to enable time off in lieu for working hours above those required in clause 8 for all Officers subject to this determination. Officers Remuneration Determination No.1 2023 – Page 8

- (6) No eligible Officer may accrue or be in deficit of more than the equivalent of two weeks' time off in lieu.
- (7) No Officer may concurrently take more than the equivalent of one week of time off in lieu.
- (8) Officers may take leave without pay, provided they are fulfilling the requirements of their role, or an alternative officer is approved to act who can fulfil the requirements.
- (9) Requests to use time off in lieu or leave shall be approved by the Secretary.
- (10) The Secretary's leave shall be approved by the President.
- (11) In the event of resignation, removal from office, or at the end of an Officers term, accrued time off in lieu shall not be paid out.
- (12) It is noted that the President and Secretary currently have the delegated authority to approve the leave of all Officers. Approval must be in accordance with the terms of the Officer's Deed of Acknowledgement.

16. Public Holidays

- (1) Executive Officers shall observe and be remunerated for those public holidays which fall on days regularly worked.
- (2) Executive Officers will also receive an additional day of paid leave on the Tuesday following the Easter weekend. Should an Executive Officer work on this day they will be able to take leave on another day (a substitute day).
- If requested by the Guild President, Officers who agree to work a public holiday shall be given two days' time off in lieu. The exception to this is the public holiday that is observed on January 26. In this case an Officer who volunteers to work on this public holiday will receive one day time off in lieu.
- (4) The Officers of the Guild shall observe and be remunerated for the period of any Guild closure period during Christmas and New Year. This does not apply to Semester Remunerated Officers and Other Remunerated Officers.

17. Handover Pay

- (1) Executive Officers shall receive handover pay prior to commencing a new role.
- (2) The remuneration of the President and Vice Presidents shall commence prior to the commencement of their term with the Guild:

Position	Handover pay	Lump Sum Payment
President	5 working days (37.5 hours) prior to their commencement with the Guild To be paid as a single lump su payment based upon the hour completed in the specified per	
Vice Presidents	2 working days (15 hours) prior to their commencement with the Guild	pro-rata) as approved by the Secretary (President to approve the Secretary payment)

(3) For the purposes of 17(2), where an Officer is currently in a position being remunerated by the Guild, from the commencement of the handover pay period until the beginning of their new role:

- (a) Their remuneration shall be paid at the highest rate of the two positions (being the position they currently hold, or the position they are entering).
- (b) The remuneration will be based on the higher of the hours for the current position and the hours associated with the handover pay for the new role.
- (4) The Secretary's hours to be completed shall be 33.5 hours per week for the first three weeks of work.
- (5) Handover pay shall not apply where an Officer is continuing in the same role.

18. Timesheets

- (1) Officers remunerated for a number of hours will be required to complete a fortnightly timesheet to calculate time off in lieu and establish if the hours are being completed.
- (2) Where an Officer:
 - in the case of an Executive Officer: is absent from duty except on approved leave or as otherwise authorised; or
 - in the case of any other Officer who is not on approved leave, fails to complete their hours of contribution in two consecutive weeks.

the Secretary may decide to only authorise remuneration for the hours they have actually completed if lower than the expected hours to be completed.

- (3) The decision of the Secretary may be appealed to the Guild President within 7 days of the notice of decision. The Guild President's decision is final.
- (4) If within a period of 14 days from their last performance of their duties or the date of their last absence in respect of which notification has been given or consent has been granted, an Officer has not established to the satisfaction of the Secretary that they were absent for reasonable cause, the Secretary may suspend remuneration for that Officer. The decision of the Secretary may be appealed to the Guild President.
- (5) The decision of the Secretary may be appealed to the Guild President within 7 days of the notice of decision. The Guild President's decision is final.
- (6) The Guild President shall update the Elected Officers' Remuneration and Duties Procedure. The procedure shall specify the process for approving timesheets and reviewing KPIs and any other procedural matters.
- (7) The President's timesheet will be approved by the Secretary with any appeal(s) directed to the Chair of Guild Council.

19. Requirement to Work On-Campus

- (1) Executive Officers are deemed to be employees and at least 50% of the 'hours to be completed each week' will be undertaken in the Guild offices or, on Curtin Campuses as appropriate, on weekdays between 9am and 4pm unless there is travel approval, leave etc, in accordance with the procedure established by the President.
- (2) Approval for a planned extended absence such as practicum does not constitute approval to be paid for work if the requirements of 19(1) are not met.
- (3) Executive Officers should designate the work hours and days they will typically be working.

Part 4 – Key Performance Indicators

20. Key Performance Indicators

The Key Performance Indicators (KPI's) for Officers are as follows:

Positions	Key Performance Indicators
Executive Officers	 Attendance at 80% of required meetings;
	 Other KPI's as set by Guild Council at the start of each calendar year;
	 Submission of monthly report to Guild Council that demonstrates satisfactory progress toward KPIs;
	 Completion of at minimum 50% of the 'hours to be completed each week' on campus on weekdays between 9am and 4pm unless there is approval to the contrary per s.19.
	 Completion of handover report for successor; and
	 Complete mandatory training within 45 days of being provided the resources/information to undertake the training
Faculty Representatives	 Attendance at 80% of required meetings;
Representatives	 Other KPI's as set by Representation Board at the start of each calendar year;
	 Submission of monthly report to Representation Board that demonstrates satisfactory progress toward KPIs;
	Completion of handover report for successor;
	 Run and/or provide considerable support for at minimum one (1) campaign per semester (either portfolio campaign and/or Guild campaign); and
	 Complete mandatory training within 45 days of being provided with the resources/information to undertake the training.
Committee Presidents	 Attendance at 80% of required meetings;
Presidents (Postgraduate Student	 Other KPI's as set by Representation Board at the start of each calendar year;
Committee President, International Student Committee President)	 Submission of monthly report to Representation Board that demonstrates satisfactory progress toward KPIs;
Committee Producinty	 Completion of handover report for successor;
	 Run and/or provide considerable support for at minimum two (2) events per semester (either portfolio events and/or Guild events);
	 Run and/or provide considerable support for at minimum one (1) campaign per semester (either portfolio campaign and/or Guild campaign); and
	 Complete mandatory training within 45 days of being provided with the resources/information to undertake the training.
Department Officers	 Attendance at 80% of required meetings;
(Queer Officer, Women's Officer,	 Other KPI's as set by Representation Board at the start of each calendar year;
Accessibility Officer, Indigenous Officer)	 Submission of monthly report to Representation Board that demonstrates satisfactory progress toward KPIs;
	Completion of handover report for successor.

Officers Remuneration Determination No.1 2023 - Page 11

	 Run and/or provide considerable support for at minimum two (2) events per semester (either portfolio events and/or Guild events).
	 Run and/or provide considerable support for at minimum one (1) campaign per semester (either portfolio campaign and/or Guild campaign).
	 Complete mandatory training within 45 days of being provided with the resources/information to undertake the training.
Kalgoorlie Branch	 Attendance at 80% of required meetings;
President	 Submission of monthly report to Guild President that demonstrates satisfactory progress toward KPIs;
	 Completion of handover report for successor; and
	 Complete mandatory training within 45 days of being provided the resources/information to undertake the training.
Kalgoorlie Branch Vice President-	 Attendance at 80% of required meetings;
Education	 Submission of quarterly reports to Kalgoorlie Branch Committee;
	 Run one (1) campaign each year;
	 Facilitate and support the Guild component of the Kalgoorlie Orientation Week;
	 Completion of handover report for successor; and
	 Complete mandatory training within 45 days of being provided the resources/information to undertake the training.
Kalgoorlie Branch Vice President -	 Attendance at 80% of required meetings;
Activities	 Submission of quarterly reports to Kalgoorlie Branch Committee;
	 Arranging two (2) events each semester;
	 Completion of handover report for successor; and
	 Complete mandatory training within 45 days of being provided the resources/information to undertake the training.
Kalgoorlie Branch Secretary	 Attendance at 80% of required meetings;
Georgialy	 Submission of quarterly reports to Kalgoorlie Branch Committee;
	 Submission of accounts and other financial documents to Guild Finance Department each month;
	 Submission of Kalgoorlie Branch Committee Minutes to Guild Secretary each month;
	 Completion of handover report for successor; and
	 Complete mandatory training within 45 days of being provided the resources/information to undertake the training.

21. Assessment

- (1) Where an Officer receiving directors fees fails to reasonably meet their Key Performance Indicators as judged by the Secretary, the Secretary may reduce the remuneration of that Officer to compensate. The decision of the Secretary may be appealed to the Guild President within 7 days.
- (2) Where it is established to the satisfaction of the Secretary that an Officer receiving directors fees has not, and is not likely, to meet the majority of their Key Performance Indicators the Secretary may suspend remuneration for that Officer. The decision of the Secretary may be appealed to the Guild President within 7 days.

- (3) s.21(1,2) shall be modified in the case that:
 - (a) Any appeal by the President in relation to reduced remuneration shall be to the Chair of Guild Council.
 - (b) The President shall review the Secretary's performance and any appeal by the Secretary shall be to the Chair of Guild Council.
- (4) Assessment of the Key Performance Indicators of Officers of the Kalgoorlie Branch shall be conducted in consultation with the Kalgoorlie Branch President.
- (5) An Officer on approved leave shall be exempted from Key Performance Indicator assessment.
- (6) Officers may provide a nominee to university and external meetings. Attendance by a nominee shall not breach these key performance indicators provided deputies are appointed and attend in accordance with the by-laws.

Part 5 – Miscellaneous Matters

22. Requirements for Remuneration

Prior to receiving any Remuneration an Officer must:

- (a) read and understand the Guild Code of Conduct;
- (b) enter into a deed of acknowledgement;
- (c) provide a copy of enrolment advice (if required);
- (d) sign a confidentiality agreement; and
- (e) complete any required forms and provide any information necessary in the manner prescribed by the Guild.

23. Acting Officer

- (1) Where a person is acting in an Officer role, they are entitled to the remuneration of that role if they act in the position for 15 hours or more.
- (2) If an Officer acts in another role:
 - (a) The total hours completed shall not exceed 37.5 hours in a week.
 - (b) Remuneration will be based on the hours performed for each role with the rate for the acting role being the highest of the two positions (being the position they currently hold, or the position they are acting within).

Example: A person whose substantive position is Vice President – Education could complete 22.5 hours in their role and an additional 15 hours as Acting President in the same week. This person would be remunerated at Level 3 for 22.5 hours and Level 4 for 14 hours.

Example: A person whose substantive position is Vice President – Activities could complete 22.5 hours in their role and an additional 7.5 hours as acting Faculty Representative with both remunerated at Level 3.

24. Final Payout

- (1) Subject to this determination at the conclusion of each term all entitlements will be paid out to each Officer regardless of if they are continuing.
- (2) Payment upon resignation, removal or conclusion of term of office for an officer receiving directors fees shall not be released unless:
 - (a) A handover report is submitted (unless not required for the position); and
 - (b) Any keys, IT equipment, documents, or other Guild property in the possession of the Officer is returned to the Guild.

25. Interpretation and Application

- (1) On any question regarding the interpretation, application or minor incidental adjustments required of the determination of the Remuneration Tribunal, the Chair of the Remuneration Tribunal shall provide an interpretation, amendment or any undertakings required of its decision.
- (2) If the Chair is vacant or the Chair fails to respond to a written request from the Secretary within 14 days, the other remaining members of the Tribunal may be consulted to form an interpretation, application or adjustment required.
- (3) If the Tribunal's membership is vacant or the members do not provide a response within a reasonable time the Managing Director may make decisions about the application of this decision provided that they are reasonably satisfied that the application aligns with the intent of this Decision.
- (4) If the Tribunal's membership is vacant or the members do not provide a response within a reasonable time the Managing Director and at least one of the Deputy Managing Director or the HR Officer may make minor incidental adjustments that are necessary to give effect to this Decision. Such changes will:
 - (a) Only be of an operational nature
 - (b) Be in accordance with the Statute Book;
 - (c) Be limited to the extent necessary to give effect to the Decision
 - (d) Not be to the material detriment of an Officer, and
 - (e) Align with the intent of this Decision.
- (5) Any decision taken per s. 25 (2),(3) or (4) must be reported to the President.

The following is the determination of the Remuneration Tribunal made on the 8th of August 2023

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Mr Dylan Botica Chair

Ms Maryanne Shaddick Member

Ms Linda Adnyana Member