

ANNUAL

REPORT

2025



Our Values

Autonomy – Student control of student affairs for the benefit of our members.

Equity – We champion fairness, cultural safety, inclusion and accessibility for all students.

Accountability – We are transparent, ethical, and responsible to our members and community.

Community – We build a sense of empowered belonging through partnerships, clubs, and shared experiences.

Sustainability – Working responsibly for the well-being of students and the planet, now and into the future.

Our Mission

To enrich the student experience through a strong student voice and inclusive services, whilst fostering a vibrant and fun community.

Our Vision

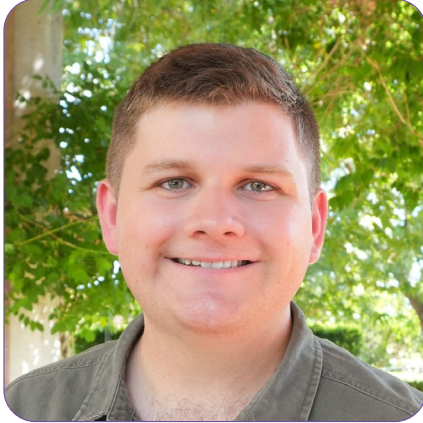
To be the leading and most trusted, independent, student-run organisation in Australia, that is highly valued by our students, the broader sector and community.



TABLE OF CONTENTS

01	President's Report	4
02	Managing Director's Report	6
03	Student Representatives	8
04	Organisational Chart	10
05	Education and Representation Activities	12
06	Student Assist	14
07	Commercial Services	15
08	Clubs, Events and Activities	16
09	Student Services and Amenities Fee (SSAF)	18
10	Financial Reports	19

PRESIDENT'S REPORT



Throughout our proud history, the Curtin Student Guild has stood with students, creating change for a better future.

*Dylan Storer,
Guild President*

This year has been one where the Curtin Student Guild has been re-energised, building on years of hard-fought wins and taking the next step forward.

Our Guild is something rare. It is not just a service provider, not just an events body, and not just an advocacy office. It is a student-run institution with history, independence and purpose. It belongs to students. It exists because generations before us built it, protected it and believed it was worth cherishing.

In 2025, we honoured that legacy by strengthening it.

We delivered real outcomes on the issues that matter most to Curtin students: academic reform, housing standards, parking relief and cost of living support. At the same time, we did the quieter but essential work of laying strong foundations for the future.

We adopted a new three-year Strategic Plan to sharpen our focus and ensure our advocacy and services remain disciplined, effective and student-first. We restructured elements of our organisation to strengthen governance, clarify accountability and position the Guild for long-term sustainability.

The Curtin Student Guild is unique in its scale, independence and ambition. It must be protected, strengthened and continually renewed. This year, we did exactly that.

* Thriving Campus Life

Campus life continued to thrive, with 107 clubs operating and club events increasing by 35%. In partnership with the University, we opened the new Clubs Hub, providing dedicated facilities to support student led events and engagement. The Guild activated campus life with close to 100 events, including two House Parties at the Tav, an Enchanted Forest Guild Ball, and a playful Inflatable World end of semester event. As well, an accessibility matrix was launched to make Guild events more inclusive for everyone.

Plans were put in place for significant upgrades to the Tavern, Café Central, and the Guild courtyards and improvements to equity spaces were finalised to enhance student facilities.

Changes to our commercial operations contributed to a positive financial result, placing our outlets on a strong, sustainable footing as net contributors to the Guild. In response to student feedback, we reduced drink prices across cafés to align with expectations and cost of living pressures.

* Advocacy for Students

We worked hard to secure fairer outcomes for students in on campus accommodation. Some UniLodge buildings continued to suffer from high rents, inadequate maintenance, insufficient security, and a lack of essential facilities. More than 1,000 people signed our petition calling for air conditioning to be installed in older buildings. Our partnership with Make Renting Fair WA ensured student housing rights remained in the

spotlight. And through our lobbying, UniLodge was required to refund an incorrectly applied administration fee.

One of our major advocacy wins was the introduction of a one year trial for universal assessment submission times beginning in 2026. This long standing priority will deliver greater clarity, consistency, and fairness for all students, including those balancing work commitments or studying across Curtin's global campuses.

After many years of advocacy, the Guild convinced the university to reinstate two tuition-free weeks a semester from 2026 with the breaks timed to prevent student burnout.

We continued our work on placements, supporting campaigns for increased paid practicums and raising the ongoing issue of insufficient placements for education students.

At the same time, we rewrote the Student Charter ensuring student rights, advocated for improved assessment practices, and successfully overturned unfair changes to exam protocols.

Free period products were rolled across campus and a recycling hub opened at the Library.

When the non Guild retailer, Sinamon, was fined for underpaying a student worker, we made it clear that this was unacceptable and the outlet subsequently closed its doors at Bentley campus.

To improve student rights, we partnered with the Multicultural Workers Collective and the National Union of Students to host a Students at Work session focused on wage theft, workplace rights, and support for international and culturally diverse students.

The Guild remained closely engaged with the University Review process, meeting with the Review Panel and working alongside other WA Guilds through the National Union of Students. We maintained regular contact with Curtin and the NTEU to monitor any implications, especially the potential for Curtin to be included in a merger. We have been consistent that mergers pose real risks, creating larger and less responsive institutions. We have argued strongly that genuine reform requires strengthened governance, embedded student representation, and increased state investment; not disruptive structural amalgamations.

* **Cost of Living Issues**

After sustained pressure, the Guild secured several important wins for parking. Curtin agreed to introduce a free parking week in

2026, and we expanded the Food for Fines program. We continue to push for broader reforms, including targeted free parking during exam periods, stronger public transport connections, and increased parking supply through multideck options. Students deserve an affordable, reliable, and safe transport system, and we will continue working to ensure parking remains a university priority.

To support students facing rising costs, we introduced freshly prepared affordable meals at Café Central, with vegetarian options for \$5 and meat based meals for up to \$7.50. We also launched the Guild Student Pantry, providing free and confidential access to essential non perishables, a much needed service, especially since the closure of the University's in person pantry. The Pantry was established through \$10,000 in university funding, supported by Guild resources. Through our Student Assist service, we linked students with Foodbank, financial advice, and hardship grants, which addressed urgent needs while laying the groundwork for long term stability.

Curtin University ended its partnership with Ben Gurion University in line with the Memorandum of Understanding signed following the Curtin Gaza Solidarity Encampment.

I visited Kalgoorlie campus two times as President, meeting with student representatives, staff, and club leaders. Housing availability was a pressing issue, and we have continued to raise this with the university.

We hosted Federal Education Minister Jason Clare MP and Member for Swan (former Guild President) Zaneta Mascarenhas for an in depth discussion with student leaders on affordability, accessibility, housing, cost of living pressures, and building a supportive campus community. These issues shape the daily reality of Curtin students.

The dedication of our student representatives and staff was reflected in a strengthening 82% satisfaction rating in the 2025 Student Satisfaction Survey.

The Guild has strengthened its position as a credible and respected voice within the sector, and the work of our community continues to make a meaningful difference.



Dylan Storer
Guild President

MANAGING DIRECTOR'S REPORT



In 2025 student participation surged, signalling a powerful return to campus life and renewed energy across Curtin.

*Vernon Thompson,
Managing Director*

* **A Strong Return to Campus Life**

Student participation in events, clubs and Guild outlets surged in 2025, signalling a strong and sustained return to campus life following the disruption of COVID-19. Engagement levels reached record highs, reflecting renewed energy across the Curtin community.

At the same time, our elected representatives were busier than ever — advocating on academic, welfare and higher education matters at both University and State and Federal Government levels. Student voice remained central to everything we do.

* **Future Focus**

In 2025, the Guild undertook significant work to strengthen and future-proof our organisation. We reviewed our:

- Commercial services
- Organisational structure
- IT systems
- Governance framework
- Risk management processes

This work was focused on ensuring we can support students better, faster and more effectively — both now and into the future.

* **Organisational Review**

A comprehensive organisational review examined whether our structure and resourcing aligned with our operational and strategic objectives. This process allowed us to reshape the Guild for the long term, strengthen internal culture and enhance capability.

Key outcomes included:

- Introduction of a new management layer to support with strengthening our strategic and administrative capabilities.
- Creation of a dedicated Governance Officer role.
- Refresh of administrative offices to improve workspace and meeting capacity.

To support staff through this transition, the Guild engaged an external HR/IR consultancy to manage change, ensure compliance and assist with culture development.

* **Boosting our Operations**

A major commercial review strengthened how we operate our outlets and services, focusing on sustainable staffing structures, clearer performance indicators and updated policies.

Key initiatives included:

- Commercial restructure to provide focussed management capacity for the core commercial operation types.
- Implementation of a new waste management policy.
- Improved rostering and procurement processes.
- Appointment of a new Tavern and Functions Manager.
- Progress on redevelopment plans for the Curtin Tavern and Guild Café Central tabled for 2026.
- Launch of table app ordering at the Tav.

* **Guild Precinct Plan**

The Guild Precinct Plan was approved by Council setting out a master plan for the future which includes:

1. Relocating equity spaces to newly designed areas within Clubs HQ
2. Converting former equity spaces into staff offices
3. Reviewing the use of the Student Kitchen in B106F
4. Redesigning and refitting student offices and refreshing shared kitchenette spaces
5. Upgrading courtyard furniture and fixtures
6. More student accessible space in our precinct for club and general meetings or activities.

These changes will create a more modern, welcoming and functional Guild precinct for students and staff alike.

* **Strengthening Governance and Systems**

To enhance our digital capability and cyber security, the Guild appointed Catalytic IT as our new managed services provider. This partnership significantly improves IT support, security and long-term digital planning.

We also strengthened our insurance framework by:

- Adjusting public, general and product liability coverage.
- Confirming club office bearers are covered under the Guild's management liability policy.

The Commercial Advisory Committee completed a review of the Guild Membership Discount Program to ensure students continue receiving strong value from their membership.

The Curtin Student Guild Employee Collective Agreement (2026–2028) was approved by the Fair Work Commission and took effect on 1 January 2026.

In October, the WA Electoral Commission conducted the Guild and NUS elections, with 1,600 students participating.

* **Clubs, Events & Student Support**

Our 107 affiliated clubs experienced record growth in 2025, supported by the launch of new Clubs Hub spaces.

- 2,121 club events were held — a 35% increase on 2024
- 94 Guild-run events attracted more than

50,000 attendees

Major events included Semester One O-Day, which welcomed tens of thousands of students. We also delivered sustainability and welfare initiatives, Club Awards, Excellence in Teaching Awards and the 25th Pasar Malam night market — celebrating Curtin's multicultural community alongside students, staff and the wider public.

Student Assist supported 3,989 students throughout the year, with the majority of cases relating to academic matters, including a significant number of academic misconduct cases.

* **Financial Performance**

Guild members received \$495,235 in outlet discounts during the year.

For the year ending 31 December 2025, the Guild recorded a strong operating surplus of \$1.5 million — significantly above the budgeted surplus of \$667,000.

Breakdown:

- Non-Commercial Operational Surplus: \$1.6M (vs budget \$990k)
- Commercial Operating Deficit: \$67k (vs budgeted deficit of \$323k)

This strong financial performance enables continued reinvestment into student services, facilities and experiences.

* **Looking Ahead**

After a year of major improvements — from organisational reform and precinct planning to digital upgrades and record student engagement — we feel that the Guild is in a stronger position with a solid platform to continue to grow and improve our operations and support to our members and the broader Curtin Community.

We look forward to continuing to support Curtin students with better spaces, better services and better experiences in the years ahead.



Vernon Thompson

Managing Director

2025 STUDENT REPRESENTATIVES

Executive Committee



Dylan Storer

PRESIDENT



Noor Fellah

SECRETARY



Ben Burgess

VICE PRESIDENT EDUCATION



Razanne Al-Abdeli

VICE PRESIDENT SUSTAINABILITY & WELFARE



Jacquie Bicanic

VICE PRESIDENT ACTIVITIES



Bridget Clifton

VICE PRESIDENT ACTIVITIES

Guild Council Members

Ben Burgess

Dylan Storer

David Phillips

Noor Fellah

Mitch Craig

Ebony Whitney

Callum Baxter

Hamide Kocer

Razanne Al-Abdeli

Max Zhang

Bridget Clifton

Emily Lassam

Hadiya Naemi

Coben Foster

Ryan Kirby

Jacquie Bicanic

Faculty Representatives



Nicole Alconaba

BUSINESS & LAW



Cooper Henrickson

SCIENCE & ENGINEERING



Rabab Ahsan

HEALTH SCIENCES



Tom Harrowing

HUMANITIES

Committee Presidents



Huzaifa Nawaz

INTERNATIONAL
STUDENT COMMITTEE
PRESIDENT (ISC)



Tahsin Anowar

INTERNATIONAL
STUDENT COMMITTEE
PRESIDENT (ISC)



Mitch Craig

POSTGRADUATE
STUDENT COMMITTEE
PRESIDENT

Equity Departments



Morgan Mills

QUEER OFFICER



Bridget Clifton

WOMEN'S OFFICER



Lorien Watts

ACCESSIBILITY
OFFICER



Vacant

FIRST NATIONS

Representation Board Members

Ben Burgess

Dylan Storer

Noor Fellah

Razanne Al-Abdeli

Cooper Henrickson

Bridget Clifton

Morgan Mills

Mitch Craig,

Nicole Alconaba

Rabab Ahsan

Tom Harrowing

Lorien Watts

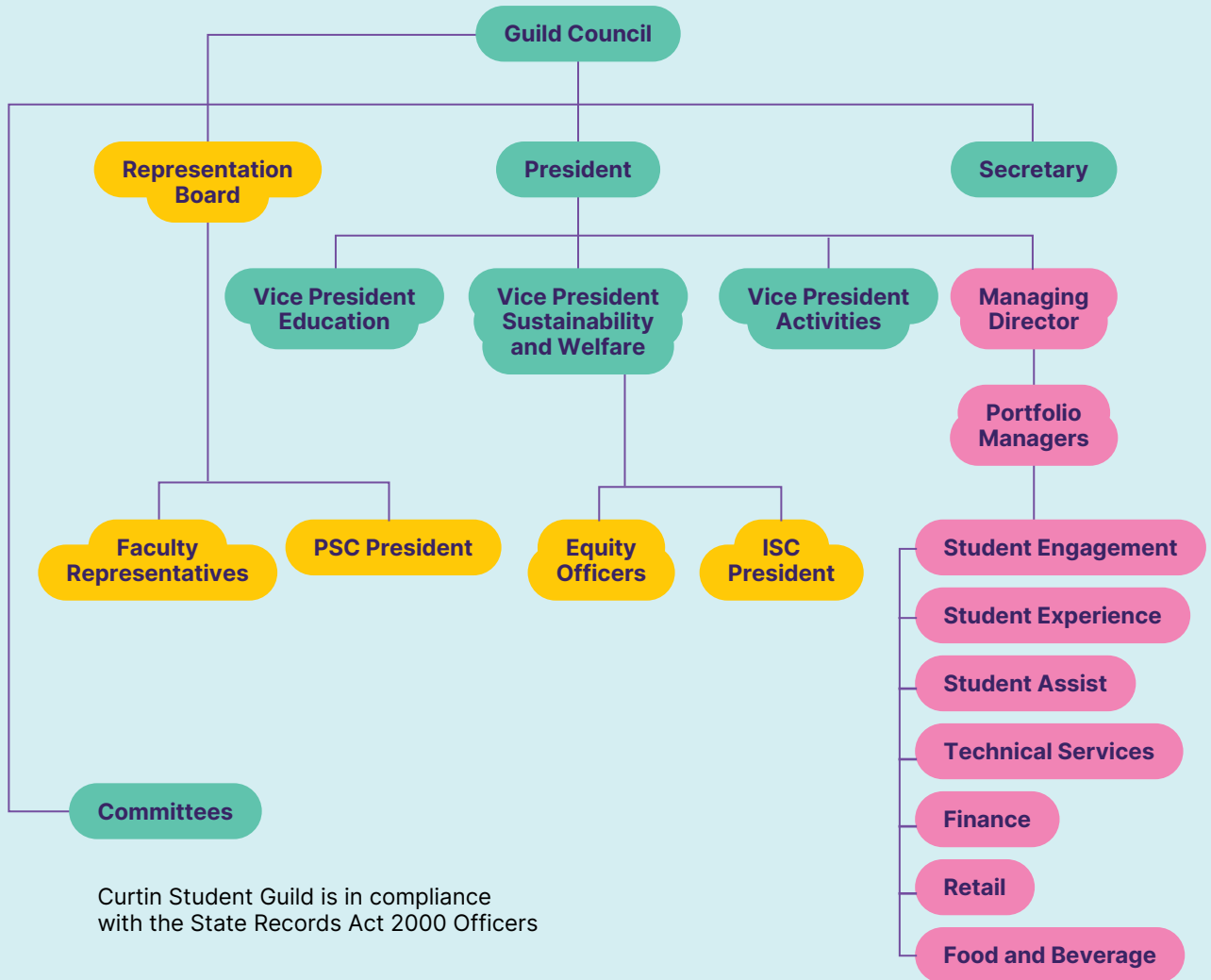
Huzaifa Nawaz

Morgan Mills

Tahsin Anowar

ORGANISATIONAL CHART

The Guild Council is the governing body of the Curtin Student Guild and its powers are set out in Curtin University of Technology Act 1966 - Statute No.4 - Student Guild.



Curtin Student Guild is in compliance with the State Records Act 2000 Officers

- Officers reporting to the Guild Council
- Staff report through the Managing Director
- Officers reporting to the Representation Board

EDUCATION AND REPRESENTATION ACTIVITIES

Guild representatives contribute to university boards, committees, working groups, student discipline panels as well as the Student as Partners agreement.

Academic Board

Learning and Student Experience Committee (LSEC)

University Health and Safety Committee

Global Positioning Committee

Student Discipline Panels

Students as Partners

FBL Strategic Review Board

Deadnaming Working Group

Curtin Medical School Diversity Inclusion and Belonging Working Party

Diversity Inclusion and Belonging Committee

Student Experience Program Steering Committee

Student Voice Australasia Operational Group

Student Services and Amenities Expenditure

Advisory Committee

Respect at Curtin Advisory Group

Courses Committee

Universal Design Working Group

University Admissions Committee

Faculty of Science and Engineering Learning and Teaching Council

Faculty of Business and Law Learning and Teaching Committee

Faculty of Business and Law Courses Committee

Faculty of Science and Engineering Faculty Executive

Engineering Board

Faculty of Health Sciences Courses Committee

Faculty of Humanities Courses Committee

Research Committee

Faculty of Business and Law Strategic Review Board

Science Board

Faculty of Health Sciences Academic Board

Faculty of Health Sciences Learning and Teaching Committee

Faculty of Humanities Learning and Teaching Committee



* **Universal Submission Times**

The Guild's long-running push for a universal assessment submission time took a major step forward in 2025. Curtin approved a trial in 2026 for a standard 11.59pm submission time across the university. This reform has been a key priority for the Guild because it brings clarity, consistency and fairness to assessment deadlines for all students, including those studying at global campuses or balancing work and study.

* **Faculty Representation**

Faculty representatives worked with Curtin on numerous issues including study load expectations, placement shortages for education students, improving the timeliness and usefulness of feedback, availability of essential textbooks and course reviews.

* **Assessment and Student Progression Manual**

The Guild secured Assessment and Student Progression Manual (ASPM) amendments to strengthen feedback and consistency. These included feedback for centrally scheduled exams no later than results release; feedback on other assessments undertaken during the exam period within 20 working days of the due date or individual submission date (whichever is later); and consistent decision making when extensions were sought across multiple units. As well, the Guild safeguarded its role on the Student Progress Appeals Committee, where Student Assist provides an independent perspective.

* **Assessment 2030**

The Guild contributed to discussions about improving assessments that were either designed to exclude the use of AI or accept student use of generative AI. We explored ways for faculty representatives to convene student reference groups to enable the student voice in this process.

* **Special General Meeting & Palestine Activism**

The Guild's Special General Meeting was strongly attended, and members passed two motions with significant support. One motion resolved to censure the Australian Government in relation to the conflict in Gaza, call for an end to weapons sales to Israel by Australia and Australian companies, and advocate for sanctions. Another motion called on Australian universities to review and cease partnerships with weapons companies. The Guild has a long history of activism in solidarity with Palestinian self-determination. In 2023 the Guild adopted BDS as policy, and in 2024 the Gaza Solidarity Encampment secured a disclosure agreement that enabled ethical investment and divestment work, including Curtin's

2025 decision to end ties with Ben Gurion University.

* **Psychology Exam Changes**

One of the Guild's roles is to ensure academic policy is applied consistently and in students' best interests. During second semester, changes to a mid semester Psychology exam were introduced that contravened the Assessment and Student Progression Manual (ASPM). More than 1,000 students signed an open letter within two days, and as a result of Guild action, the decision was overturned by the university, restoring the original arrangements for affected students.

* **Student Housing Concerns**

The Guild collaborated with Make Renting Fair WA on a Student Housing Survey to understand rental conditions affecting students. At the same time, the Guild continued to demand urgent improvements to safety in student accommodation. We called on Curtin to install proper fencing, gates, lighting and cameras, along with better training for staff and stronger communication with residents. Our petition for air-conditioning in all student housing received more than 1,000 signatures, yet the University and housing provider failed to act. Students continued to endure extreme indoor temperatures that exceeded World Health Organisation (WHO) safety guidelines. These concerns were amplified by steep and unjustified rent hikes announced for 2026 of up to 23 per cent at Guild House, Erica Underwood and Vickery House. The Guild will continue to campaign for stronger oversight, transparent service standards, and a student centred approach to amenities and pricing.

* **Guild Win: Second Tuition Free Week**

The Academic Board approved the resumption of a second tuition free week in each semester from 2026. This outcome reflected years of advocacy, dating back to 2018 when a proposed trimester style summer teaching period was opposed by the Guild and 12,000 students who petitioned against it. When academic calendar changes in 2021 removed one tuition free week per semester, student feedback highlighted negative impacts on wellbeing, learning continuity, and campus culture. As well as lobbying for the reinstatement of the second tuition free week, the Guild successfully advocated for an earlier semester 1 tuition free week, noting variability introduced by Easter, with schedules placing it in Week 8 (2026), Week 7 (2027), and Week 5 (2028).

* **State Election Enrol To Vote Drive**

Ahead of the WA State Election, the Guild ran a comprehensive enrol to vote campaign, reminding eligible students to check their enrolment details and deadlines.

* **Student Charter Review**

The Guild took the lead in a review of the Student Charter. Following Guild advocacy, representation on the working group was broadened to include Student Assist officers and additional student representatives. The revised Student Charter reflects expectations of rights, responsibilities, safety, academic integrity, and respectful conduct.

* **Sustainability and Welfare**

In 2025, the Guild advanced several key initiatives supporting student wellbeing and sustainability. The rollout of free period product dispensers across multiple campus locations, was delivered through a 50/50 funding partnership with the university. The Guild opened a Student Pantry, providing free food and essential supplies to students experiencing financial hardship. To further support affordability, \$5 Student Saver meals were introduced at Café Central, offering healthy low cost food options on campus. An accessibility matrix was introduced to all Guild events and the We All Need to Pee and Deadnaming campaigns continued. As well, a recycling hub was set up in the library and negotiations commenced to introduce smart bins.

* **Sovereignty Day**

The Guild coordinated a delegation of student representatives to the Sovereignty Day rally on 26 January. Activities included a sign painting event, on site support with shade, water, and sunscreen, and collaboration with student leaders across WA. The Guild also donated surplus camping equipment from the 2024 Gaza Solidarity Encampment to a Noongar led occupation supporting community services. Engagement was conducted respectfully and in partnership with organisers.

* **Attacks on Academic Freedom**

Increasing concern about academic freedom at Australian universities following statements by peak bodies and several universities led the Guild to seek clarity about Curtin's approach to definitions related to antisemitism and political expression. The Guild gained assurances from Curtin that criticism of the state of Israel or of Zionism was not of itself considered antisemitic, and that students would not be disciplined solely for such criticism. The Guild published a statement outlining these assurances. The Guild will continue to advocate for clear,

consistently applied policies that protect students and staff while meeting legal and safety obligations.

* **Inquiry into University Governance**

The Guild made a submission to the Senate Inquiry into University Governance. The Guild recommended stronger university governance, improved transparency, deeper integration of student voices, and a legislated minimum guaranteed funding level for elected student representative bodies equal to 100% of the Student Services and Amenities Fee at all universities.

* **Ethnocultural Officer**

The Guild approved the creation of an Ethnocultural Officer role to strengthen representation for students from Culturally and Linguistically Diverse (CALD) and Culturally and Racially Marginalised (CARM) backgrounds.

* **Postgraduate Students**

The Postgraduate Student Committee (PSC) developed a factsheet in collaboration with the Graduate Research School (GRS) and Research Office Curtin (ROC) to enable students to better understand their rights and ownership for any IP created from their research. As well, the PSC negotiated that every Higher Degree Research (HDR) student would be provided a Curtin Laptop for the duration of their studies. The Guild and the Council of Australian Postgraduate Associations (CAPA) continued to campaign for expansion of student placement payments to more fields and increasing the value of the payments.

* **International Students**

The International Student Committee (ISC) delivered a series of workshops designed to support international students study and work in Australia. These included migration information sessions and practical guidance on workplace rights.

* **Racism@Uni Survey**

The Guild worked closely with other student organisations and the Australian Human Rights Commission to ensure the Racism@Uni survey served students' interests.

* **Excellence in Teaching Awards**

In 2025 the Guild received 600 nominations in the Excellence in Teaching Awards. Curtin students nominated academics whose approach to learning has been engaging, supportive and inspiring. The recipients of the awards were chosen by Curtin Student Guild faculty representatives. Two new categories were introduced in 2025 recognising Curtin professional staff and ongoing excellence.

STUDENT ASSIST

The Guild's independent support service Student Assist provided

3,989

Sessions to Students in 2025

3,455

Academic University Related Issues

**599 sessions for Academic Misconduct cases*

597

Non-Academic Sessions



Life skills and vocational training

1,246

Students

132

Sessions

87

Laptop Program Loans



69

Grants
Received by 60 students

- Hardship
- Emergency Aid
- Childcare Assistance
- Food
- Accommodation
- Text books
- Bills

COMMERCIAL SERVICES



Top Sellers at a glance

Hot Beverages

303,344



BYO CUP Discounts

42,693

(Sustainability initiatives)



Chicken Halal Snack Packs

8,198



Smart Rider Recharge

17,152



Beef Sausage Roll

8,220



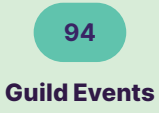
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Student Meals Added to Guild Café

Vegan and Halal Lollies introduced to the Lollywall at G Mart

The Guild's Commercial operations prioritised cost control, a streamlined range of food and improved scanning capabilities to enhance customer service.

CLUBS, EVENTS AND ACTIVITIES



2025 CLUB AWARDS

☀ Club of the Year

WINNER: Curtin Civil Engineering Association

DUAL RUNNERS-UP: Curtin Engineers Club & Women in Business Curtin



☀ Most Improved Club

WINNER: Curtin Consulting Group

RUNNER-UP: PPIA Curtin

☀ Best New Club

WINNER: Curtin Photography Club

RUNNER-UP: Curtin Mixology Society



☀ Best Club Event

WINNERS:

- Curtin Consulting Group
- Curtin Marketing Association
- Curtin Business and Commerce Association
- The Careers Mixer

RUNNER-UP: Curtin Computer Science Students Association
- The Amazing Tech Race



☀ People's Choice Award 2025 (Dual Winners)

Curtin Middle Eastern North African Club (MENA)

Curtin African Students Association

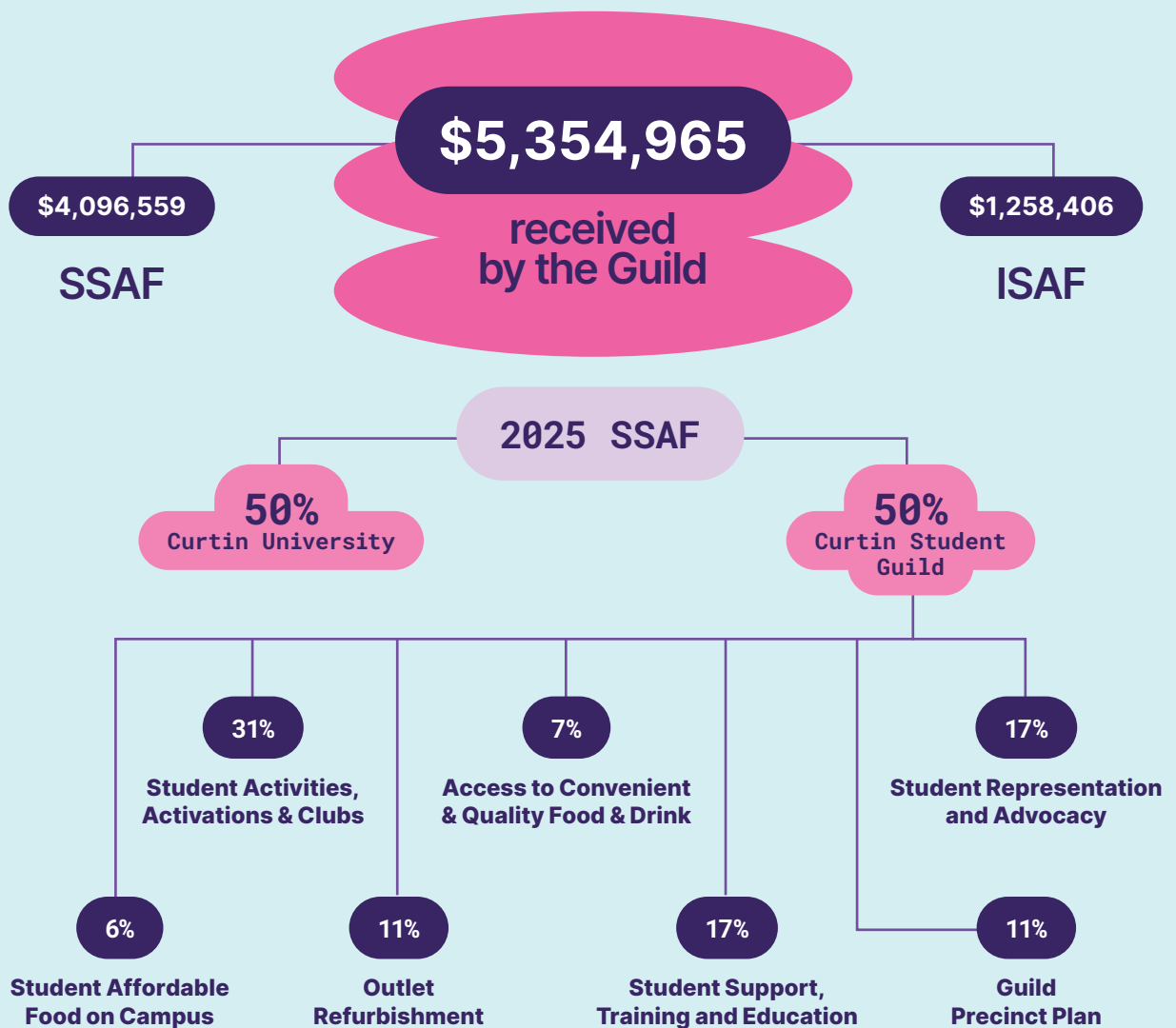


Clubs held 4 market events on campus
Vietnam Odyssey, Tiangge, WiB Spring Market, CFFS Medieval Festival

22
new clubs registered

SSAF AND ISAF EXPENDITURE IN 2025

The Student Services and Amenities Fee (SSAF) and the International Student Additional Fee (ISAF) is used to provide a wide range of services and amenities to students and to support student-focused initiatives such as sporting and recreational activities, employment and career advice, advocacy and support, financial issues and food services.



FINANCIAL REPORTS

Grant Expenditure in 2025

Activity or Service	Portfolio	2025	2024
Student Welfare	Student Assist	93,470	130,434
Student Clubs	Student Experience (clubs)	73,581	83,977
Student Publications	Student Engagement	194,346	174,974
Social Activities	Student Experience (events)	99,727	120,845
Student Representation and Advocacy	Student Representation	168,876	119,770
SSAF Admin Costs		120,000	120,000
Total		750,000	750,000



FINANCIAL REPORTS

Financial Performance*

	2025	2024
Revenue		
Sale of Goods	6,923,784	6,726,389
Rendering of Services	285,831	179,967
Rental Income	21,392	21,392
Finance Income	53,779	51,741
Other Income	6,255,974	4,567,863
	13,540,760	11,547,352
Expenses		
Cost of Sales	(2,757,061)	(2,875,779)
Employee Benefits Expense	(6,223,955)	(6,310,780)
Depreciation	(712,805)	(704,463)
Interest Expense on Lease Liability	(8,965)	(2,660)
Occupancy Expenses	(527,504)	(516,208)
Administrative Expenses	(435,279)	(368,279)
Finance Costs	(72,552)	(67,332)
Other Expenses	(1,345,943)	(1,348,986)
	(12,084,064)	(12,194,487)
Operating Surplus/(Deficit) from Operations	1,456,696	(647,135)

FINANCIAL REPORTS

Cash Flow Summary

	2025	2024
Cash Flows from Operating Activities		
Receipts from Students/Customers	8,101,059	7,862,966
Receipts from SSAF/ISAF	5,354,965	3,656,961
Interest Paid	(8,965)	(2,659)
Payments to Suppliers & Employees	(11,326,155)	(11,709,862)
Interest Received	53,779	51,741
Net Cash(used in)/provided from Operating Activities	2,174,683	(140,853)
Cash Flows used in Investing Activities	(377,137)	(178,191)
Cash Flows used in Financing Activities	(157,399)	(92,408)
Net Increase/(Decrease) in Cash Held	1,640,147	(411,452)
Cash at Beginning of Financial Year	2,649,423	3,060,875
Cash at End of Financial Year	4,289,570	2,649,423

FINANCIAL REPORTS

Financial Position

	2025	2024
Current Assets	4,823,070	3,156,323
Non-Current assets	1,173,807	1,246,956
Total Current assets	5,996,877	4,403,279
Total Liabilities	(1,445,387)	(1,308,485)
Net Available Assets	4,551,490	3,094,794





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